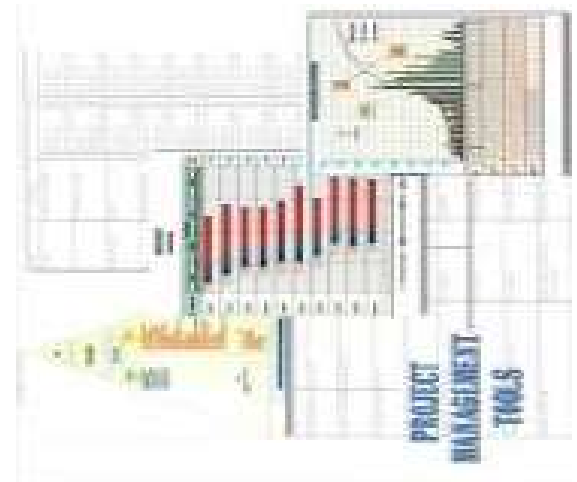
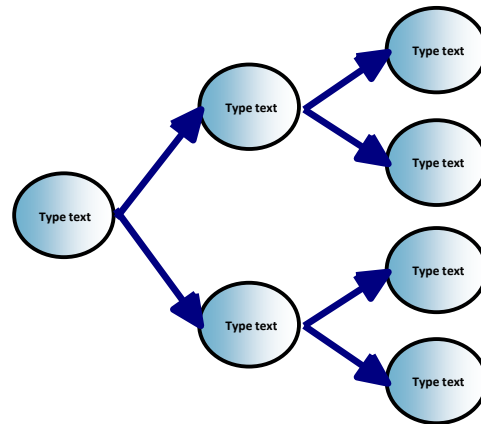
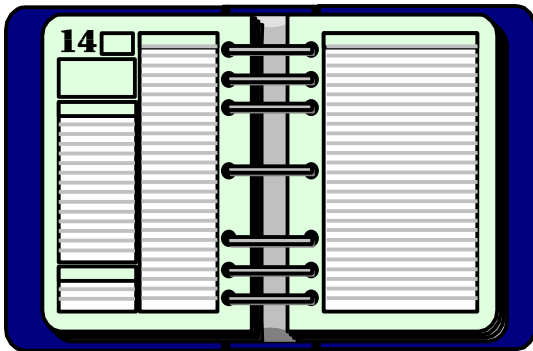


# CONSTRUCTION ENGINEERING AND MANAGEMENT

## PROJECT PLANNING AND SCHEDULING PERT



# Four Project Management Goals... أهداف إدارة المشروع

## Projects Should Be Completed:

1. On schedule
2. Within budget
3. With acceptable quality
4. With zero accident

***PERT***

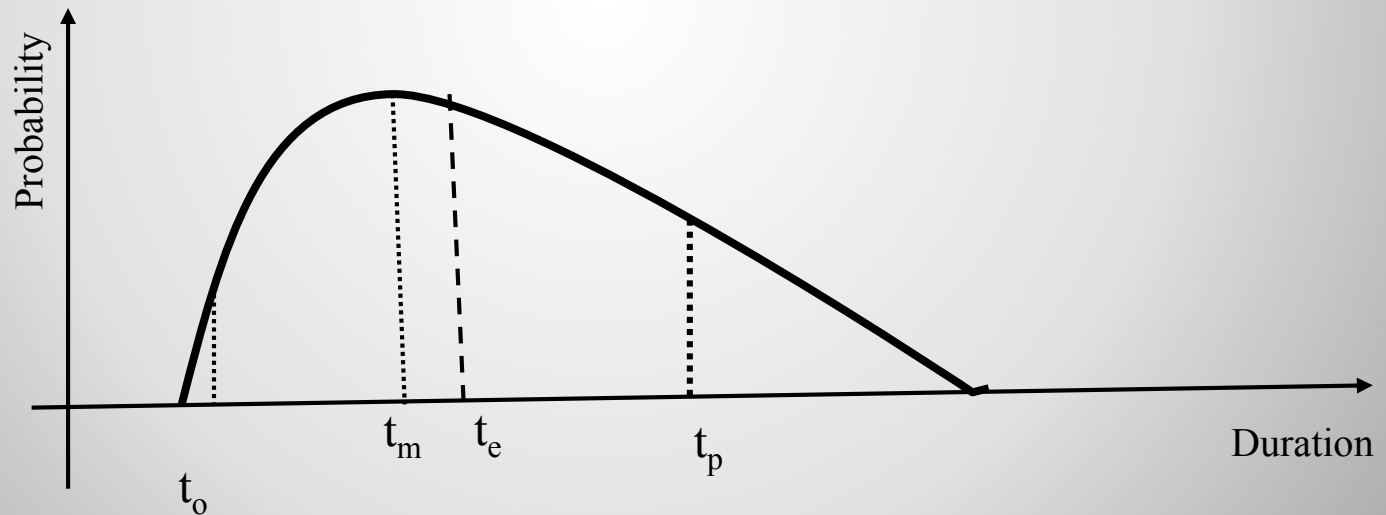
***Project Evaluation & Review Technique***

## مقدمة:

- التقدير المتفائل to:
- التقدير المتشائم tp:
- التقدير الأكثر احتمالا tm:

## الزمن المتوقع للعمليات:

- $t_e = \frac{t_o + 4t_m + t_p}{6}$



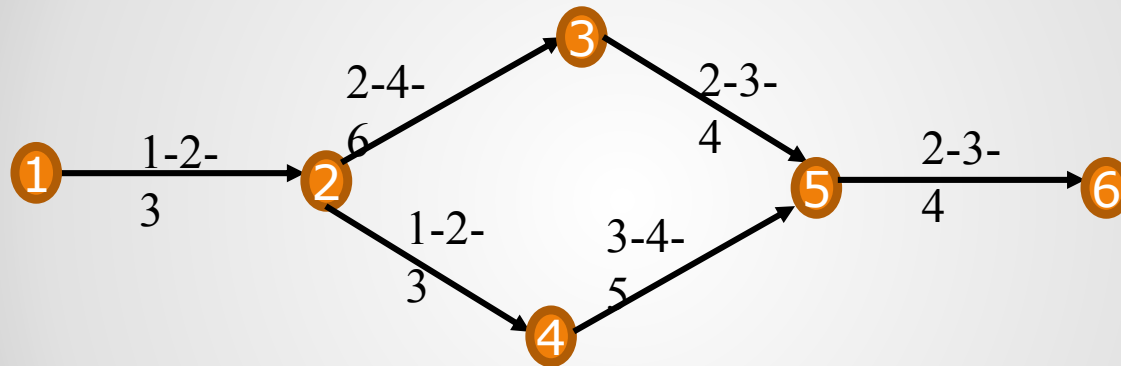
## تقدير القيمة الوسطى و التباين لزمان تنفيذ العمليات:

- $\bar{x} = \frac{\sum_{i=1}^n x_i}{n}$
- $V = \frac{(X_1 - \bar{x})^2 + (X_2 - \bar{x})^2 + \dots + (X_n - \bar{x})^2}{n-1}$
- $S = \sqrt{V}$
- $S = \frac{t_p - t_o}{6}$

## طول الزمن المتوقع للمسار الحرج:

- $T_e = \sum t_e$
- $V = \sum v_{(i-j)}$
- $S = \sqrt{V}$

## طول الزمن المتوقع للمسار الحرج:



$$T_e = 2 + 4 + 3 + 3 = 12$$

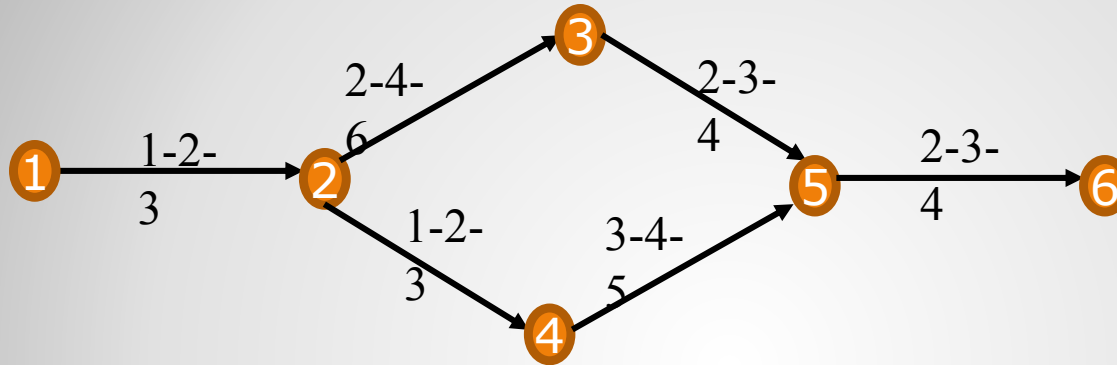
$$V = 0.111 + 0.444 + 0.111 + 0.111$$

$$V = 0.777$$

$$S = 0.881$$

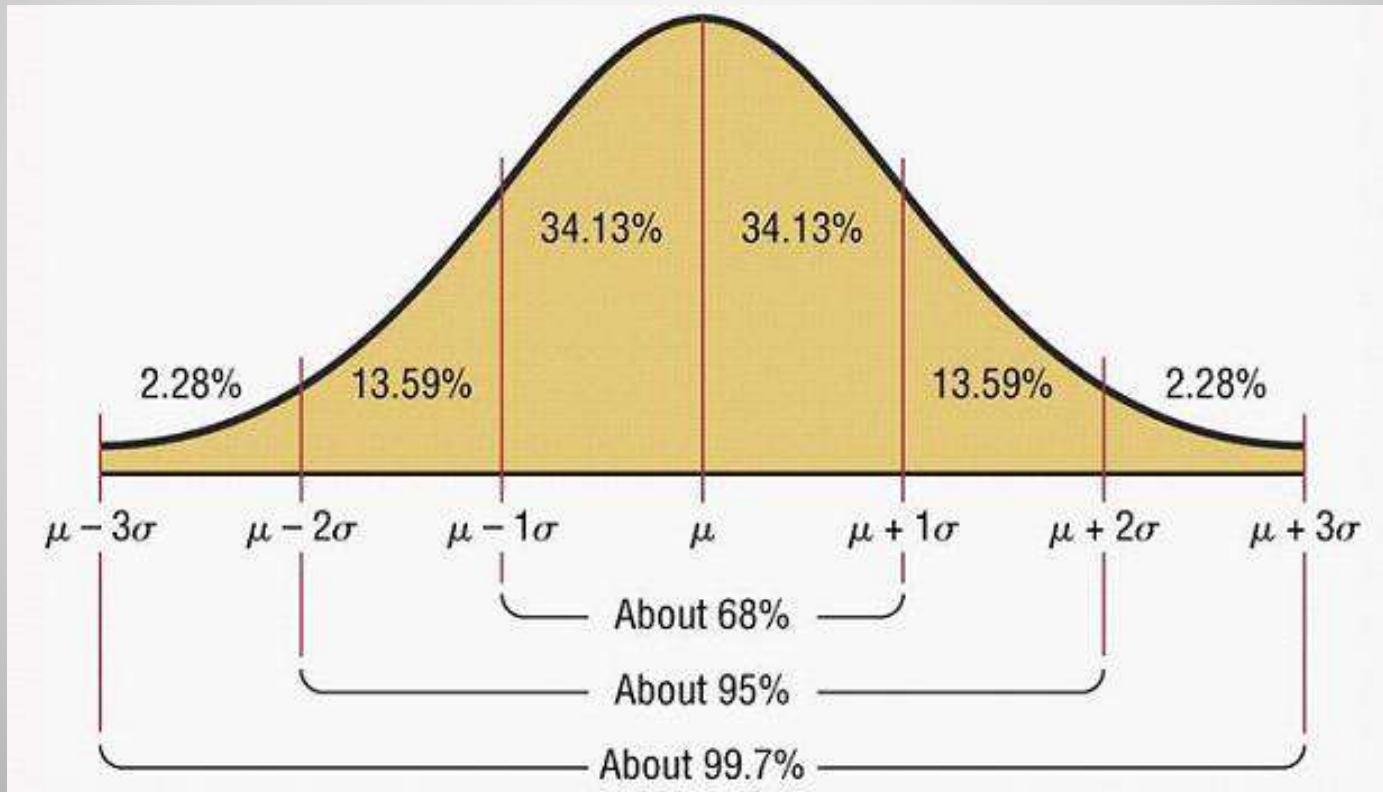


## طول الزمن المتوقع للمسار الحرج:



العملية	الانحراف المعياري	التباين	المدة المتوقعة te
1-2	0.333	0.111	2
2-3	0.667	0.444	4
2-4	0.333	0.111	2
3-5	0.333	0.111	3
4-5	0.333	0.111	4
5-6	0.333	0.111	3

## احتمالات انجاز المشروع:



## احتمالات انجاز المشروع في مدة محدّدة:

$$Z = \frac{x - T_e}{\sigma}$$

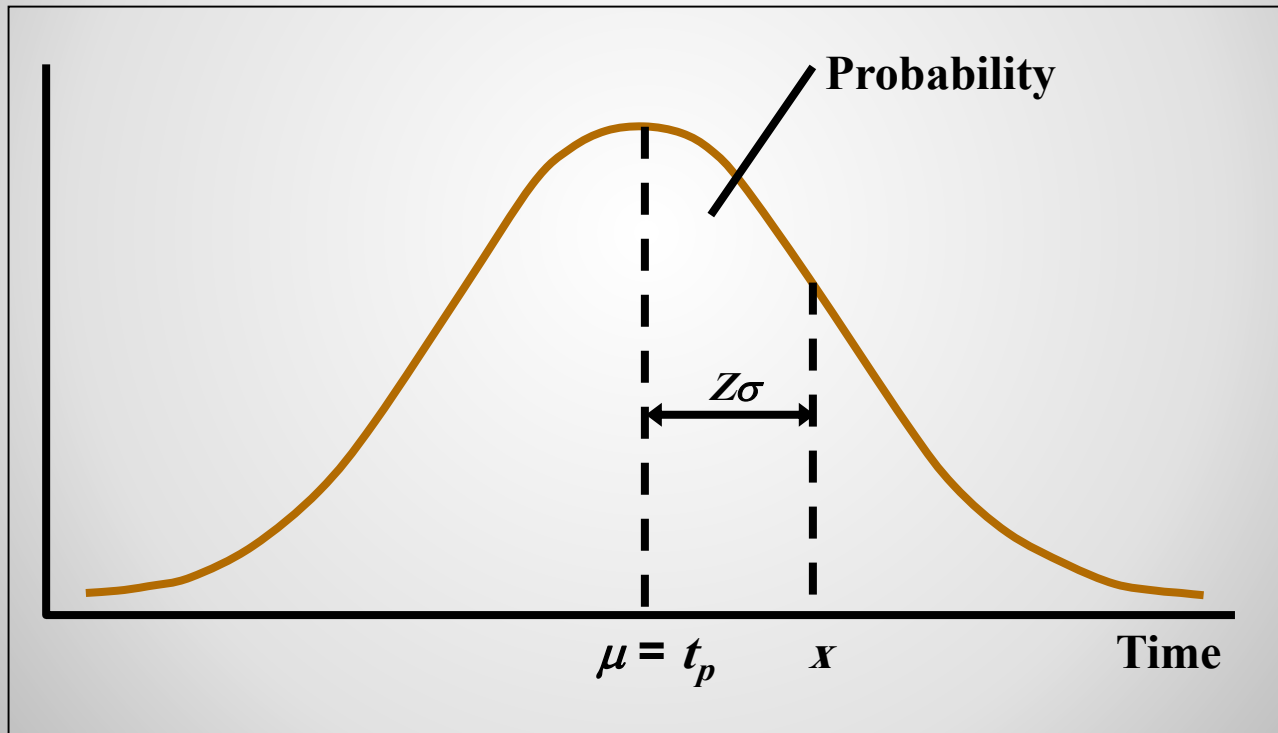
$Z$  = Tabulated value for normal distribution curve

$T_e$  = Expected project (critical path) duration

$\sigma$  = Standard deviation of project (critical path)

$x$  = Specifying project completing duration

## Normal Distribution of Project Time



# احتمالات انجاز المشروع في مدة محدّدة:

$$\Phi(z) = \int_{-\infty}^z \phi(t) dt$$



for  $(-\infty < z \leq 0)$

z	.00	.01	.02	.03	.04	.05	.06	.07	.08	.09
— 0	.5000	.4960	.4920	.4880	.4840	.4801	.4761	.4721	.4681	.4641
— 1	.4602	.4562	.4522	.4483	.4443	.4404	.4364	.4325	.4286	.4247
— 2	.4207	.4168	.4129	.4090	.4052	.4013	.3974	.3936	.3897	.3859
— 3	.3821	.3783	.3745	.3707	.3669	.3632	.3594	.3557	.3520	.3483
— 4	.3446	.3409	.3372	.3336	.3300	.3264	.3228	.3192	.3156	.3121
— 5	.3085	.3050	.3015	.2981	.2946	.2912	.2877	.2843	.2810	.2776
— 6	.2743	.2709	.2676	.2643	.2611	.2578	.2546	.2514	.2483	.2451
— 7	.2420	.2389	.2358	.2327	.2297	.2266	.2236	.2206	.2177	.2148
— 8	.2119	.2090	.2061	.2033	.2005	.1977	.1949	.1922	.1894	.1867
— 9	.1841	.1814	.1788	.1762	.1736	.1711	.1685	.1660	.1635	.1611
— 1.0	.1587	.1562	.1539	.1515	.1492	.1469	.1446	.1423	.1401	.1379
— 1.1	.1357	.1335	.1314	.1292	.1271	.1251	.1230	.1210	.1190	.1170
— 1.2	.1151	.1131	.1112	.1093	.1075	.1056	.1038	.1020	.1003	.09853
— 1.3	.09680	.09510	.09342	.09176	.09012	.08851	.08691	.08534	.08379	.08226
— 1.4	.08076	.07927	.07780	.07636	.07493	.07353	.07215	.07078	.06944	.06811
— 1.5	.06681	.06552	.06426	.06301	.06178	.06057	.05938	.05821	.05705	.05592
— 1.6	.05480	.05370	.05262	.05155	.05050	.04947	.04846	.04746	.04648	.04551
— 1.7	.04457	.04363	.04272	.04182	.04093	.04006	.03920	.03836	.03754	.03673
— 1.8	.03593	.03515	.03438	.03362	.03288	.03216	.03144	.03074	.03005	.02938
— 1.9	.02872	.02807	.02743	.02680	.02619	.02559	.02500	.02442	.02385	.02330
— 2.0	.02275	.02222	.02169	.02118	.02068	.02018	.01970	.01923	.01876	.01831
— 2.1	.01786	.01743	.01700	.01659	.01618	.01578	.01539	.01500	.01463	.01426
— 2.2	.01390	.01355	.01321	.01287	.01255	.01222	.01191	.01160	.01130	.01101
— 2.3	.01072	.01044	.01017	.009903	.009642	.009387	.009137	.008894	.008656	.008424
— 2.4	.008198	.007976	.007760	.007549	.007344	.007143	.006947	.006756	.006569	.006387
— 2.5	.006210	.006037	.005868	.005703	.005543	.005386	.005234	.005085	.004940	.004799
— 2.6	.004661	.004527	.004396	.004269	.004145	.004025	.003907	.003793	.003681	.003573
— 2.7	.003467	.003364	.003264	.003167	.003072	.002980	.002890	.002803	.002718	.002635
— 2.8	.002555	.002477	.002401	.002327	.002256	.002186	.002118	.002052	.001988	.001926
— 2.9	.001866	.001807	.001750	.001695	.001641	.001589	.001538	.001489	.001441	.001395
— 3.0	.001350	.001306	.001264	.001223	.001183	.001144	.001107	.001070	.001035	.001001
— 3.1	.0009676	.0009354	.0009043	.0008740	.0008447	.0008164	.0007888	.0007622	.0007364	.0007114
— 3.2	.0006871	.0006637	.0006410	.0006190	.0005976	.0005770	.0005571	.0005377	.0005190	.0005009
— 3.3	.0004834	.0004665	.0004501	.0004342	.0004189	.0004041	.0003897	.0003758	.0003624	.0003495
— 3.4	.0003369	.0003248	.0003131	.0003018	.0002909	.0002803	.0002701	.0002602	.0002507	.0002415
— 3.5	.0002326	.0002241	.0002158	.0002078	.0002001	.0001926	.0001854	.0001785	.0001718	.0001653
— 3.6	.0001591	.0001531	.0001473	.0001417	.0001363	.0001311	.0001261	.0001213	.0001166	.0001121
— 3.7	.0001078	.0001036	.00009961	.00009574	.00009201	.00008842	.00008496	.00008162	.00007841	.00007532
— 3.8	.00007235	.00006948	.00006673	.00006407	.00006152	.00005906	.00005669	.00005442	.00005223	.00005012
— 3.9	.00004810	.00004615	.00004427	.00004247	.00004074	.00003908	.00003747	.00003594	.00003446	.00003304
— 4.0	.00003167	.00003036	.00002910	.00002789	.00002673	.00002561	.00002454	.00002351	.00002252	.00002157
— 4.1	.00002066	.00001978	.00001894	.00001814	.00001737	.00001662	.00001591	.00001523	.00001458	.00001395
— 4.2	.00001335	.00001277	.00001222	.00001168	.00001118	.00001069	.00001022	.000009774	.000009345	.000008934
— 4.3	.000008540	.000008163	.000007801	.000007455	.000007124	.000006807	.000006503	.000006212	.000005934	.000005668
— 4.4	.000005413	.000005169	.000004935	.000004712	.000004498	.000004294	.000004098	.000003911	.000003732	.000003561
— 4.5	.000003398	.000003241	.000003092	.000002949	.000002813	.000002682	.000002558	.000002439	.000002325	.000002216
— 4.6	.000002112	.000002013	.000001919	.000001828	.000001742	.000001660	.000001581	.000001506	.000001434	.000001366
— 4.7	.000001301	.000001239	.000001179	.000001123	.000001069	.000001017	.0000009680	.0000009211	.0000008765	.0000008339
— 4.8	.0000007933	.0000007547	.0000007178	.0000006827	.0000006492	.0000006173	.0000005869	.0000005580	.0000005304	.0000005042
— 4.9	.0000004792	.0000004554	.0000004327	.0000004111	.0000003906	.0000003711	.0000003525	.0000003348	.0000003179	.0000003019

# احتمالات انجاز المشروع في مدة محدّدة:

Table 1



for  $(0 \leq z < \infty)$

Z	.00	.01	.02	.03	.04	.05	.06	.07	.08	.09
0	.5000	.5040	.5080	.5120	.5160	.5199	.5239	.5279	.5319	.5359
1	.5398	.5438	.5478	.5517	.5557	.5596	.5636	.5675	.5714	.5753
2	.5793	.5832	.5871	.5910	.5948	.5987	.6026	.6064	.6103	.6141
3	.6179	.6217	.6255	.6293	.6331	.6368	.6406	.6443	.6480	.6517
4	.6554	.6591	.6628	.6664	.6700	.6736	.6772	.6808	.6844	.6879
5	.6915	.6950	.6985	.7019	.7054	.7088	.7123	.7157	.7190	.7224
6	.7257	.7291	.7324	.7357	.7389	.7422	.7454	.7486	.7517	.7549
7	.7580	.7611	.7642	.7673	.7703	.7734	.7764	.7794	.7823	.7852
8	.7881	.7910	.7939	.7967	.7995	.8023	.8051	.8078	.8106	.8133
9	.8159	.8186	.8212	.8238	.8264	.8289	.8315	.8340	.8365	.8389
10	.8413	.8438	.8461	.8485	.8508	.8531	.8554	.8577	.8599	.8621
11	.8643	.8665	.8686	.8708	.8729	.8749	.8770	.8790	.8810	.8830
12	.8849	.8869	.8888	.8907	.8925	.8944	.8962	.8980	.8997	.90147
13	.90320	.90490	.90658	.90824	.90988	.91149	.91309	.91466	.91621	.91774
14	.91924	.92073	.92220	.92364	.92507	.92647	.92785	.92922	.93056	.93189
15	.93319	.93448	.93574	.93699	.93822	.93943	.94062	.94179	.94295	.94408
16	.94520	.94630	.94738	.94845	.94950	.95053	.95154	.95254	.95352	.95449
17	.95543	.95637	.95728	.95818	.95907	.95994	.96080	.96164	.96246	.96327
18	.96407	.96485	.96562	.96638	.96712	.96784	.96856	.96926	.96995	.97062
19	.97128	.97193	.97257	.97320	.97381	.97441	.97500	.97558	.97615	.97670
20	.97725	.97778	.97831	.97882	.97932	.97982	.98030	.98077	.98124	.98169
21	.98214	.98257	.98300	.98341	.98382	.98422	.98461	.98500	.98537	.98574
22	.98610	.98645	.98679	.98713	.98745	.98778	.98809	.98840	.98870	.98899
23	.98928	.98956	.98983	.990097	.990358	.990613	.990863	.991106	.991344	.991576
24	.991802	.992024	.992240	.992451	.992656	.992857	.993053	.993244	.993431	.993613
25	.993790	.993963	.994132	.994297	.994457	.994614	.994766	.994915	.995060	.995201
26	.995339	.995473	.995604	.995731	.995855	.995975	.996093	.996207	.996319	.996427
27	.996533	.996636	.996736	.996833	.996928	.997020	.997110	.997197	.997282	.997365
28	.997445	.997523	.997599	.997673	.997744	.997814	.997882	.997948	.998012	.998074
29	.998134	.998193	.998250	.998305	.998359	.998411	.998462	.998511	.998559	.998605
30	.998650	.998694	.998736	.998777	.998817	.998856	.998893	.998930	.998965	.998999
31	.999034	.999069	.999103	.999136	.999169	.999201	.999232	.999262	.999291	.999319
32	.999347	.999375	.999402	.999429	.999454	.999479	.999503	.999526	.999549	.999571
33	.999593	.999615	.999636	.999657	.999677	.999696	.999715	.999733	.999751	.999768
34	.999784	.999801	.999817	.999832	.999846	.999860	.999874	.999887	.999899	.999911
35	.999922	.999934	.999945	.999955	.999964	.999973	.999981	.999989	.999996	.999999
36	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
37	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
38	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
39	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
40	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
41	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
42	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
43	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
44	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
45	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
46	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
47	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
48	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999
49	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999	.999999

Example:  $\Phi(3.67) = .998215 = 0.998215$ .



أرسم المخطط الشبكي للمشروع الموضحة عملياته  
في الجدول التالي وحلله وحدد مساره الحرج  
باستخدام طريقة بيرت.

العملية	A	B	C	D	E	F	G	H	I	J	K	L
العملية السابقة	H,D,I	-	B,J,L	K	I	B,J	D	K,F	C,F	-	J	-
$t_o$	8	3	5	9	7	10	7	3	8	7	6	5
$t_m$	10	6	8	11	9	11	8	6	10	9	7	7
$t_p$	12	15	17	13	11	12	9	9	12	11	8	9

أرسم المخطط الشبكي للمشروع الموضحة عملياته  
في الجدول التالي وحلله وحدد مساره الحرج  
باستخدام طريقة بيرت.

M	L	K	J	I	H	G	F	E	D	C	B	A	العملية
A,F	A, D	A,F	D	K,G, L	M,I	A	-	I,B	-	M	L,J	-	العملية السابقة
7	8	10	3	7	8	10	5	5	7	3	5	9	$t_o$
8	10	12	6	9	10	11	7	8	8	6	7	11	$t_m$
9	12	14	15	11	12	12	9	17	9	9	9	13	$T_p$